

From: [Carmelo Notarbartolo](#)
To: [Dana Bond](#); [John MacGillivray](#)
Subject: FW: Letter from the Honourable John Yakabuski, Minister of Natural Resources and Forestry
Date: Monday, April 27, 2020 11:49:28 AM

Our mandate letter has arrived!

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From: MIN Feedback (MNRF) <minister.mnrf@ontario.ca>
Sent: Monday, April 27, 2020 11:35 AM
To: Julie Roy-Ward <julie.royward@nfmforestry.ca>
Cc: Carmelo Notarbartolo <carmelo.notarbartolo@nfmforestry.ca>
Subject: Letter from the Honourable John Yakabuski, Minister of Natural Resources and Forestry

**Ministry of Natural
Resources and Forestry**

Office of the Minister

Room 6630, Whitney Block
99 Wellesley Street West
Toronto ON M7A 1W3
Tel: 416-314-2301

**Ministère des Richesses
naturelles et des Forêts**

Bureau du ministre

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92-2019-11

April 27, 2020

Ms. Julie Roy-Ward
A/Chair
Nawiinginiima Forest Management Corporation
22 Peninsula Road
PO Box 1479
Marathon ON P0T 2E0
julie.royward@nfmforestry.ca

Dear Ms. Roy-Ward:

I am writing to you in accordance with the requirements of the Agencies and Appointments Directive to set out my expectations for the Nawiinginiima Forest Management Corporation (NFMFC) for the 2020/21 fiscal year. Thank you for your

leadership of the Agency.

Ontario's board-governed agencies are vital partners in ensuring the delivery of high-quality services to Ontarians. The people of Ontario depend on you to provide leadership to your agency's board, management and staff. Together with your fellow board members, the people of Ontario rely on you to establish the goals, objectives and strategic direction for the agency consistent with your agency mandate, government policies and my direction, where appropriate.

Pursuant to the *Ontario Forest Tenure Modernization Act, 2011*, your agency is mandated to:

- hold forest resource licences and manage Crown forests in a manner necessary to provide for the sustainability of Crown forests in accordance with the *Crown Forest Sustainability Act, 1994*, and to promote the sustainability of Crown forests;
- provide for economic development opportunities for Indigenous people;
- manage its affairs to become a self-sustaining business entity and to optimize the value from Crown forest resources while recognizing the importance of local economic development;
- market, sell and enable access to a predictable and competitively-priced supply of Crown forest resources; and,
- carry out such other objects as may be prescribed by regulation made under the act.

To ensure that NFMC meets the government's commitment to Ontarians with confidence, I expect the agency to:

- sustainably manage the Pic Forest (formerly known independently as the Big Pic and Pic River Forests) and the White River Forest, including the development and implementation of Forest Management Plans;
- make progress towards acquisition of the Sustainable Forest Licence for the Nagagami Forest Management Unit including:
 - the transfer of the Nagagami Forest Sustainable Forest Licence to the corporation; and,
 - the transition of future forest management responsibilities for the Nagagami Forest, as applicable;
- market and sell wood through negotiated sales to generate sufficient revenue from operations to cover the agency's activities and maintain its operating reserve;
- maintain a functioning board of directors and engage the committees outlined in the corporation's Bylaw #1 (e.g., Advisory, Governance, Finance, etc.) as required;
- implement the recommendations of the Agency Task Force Review, which have been communicated to you;
- implement strategic initiatives that focus on local and First Nation Community economic development;
- continue to provide training opportunities to the Board and orientation to new board appointees, so that its members are informed of their roles, responsibilities, and powers as well as their role in the relationship with the Ministry, and when there is a potential conflict of interest; and,
- further enhance the public's awareness of NFMC's achievements that support investment in northern communities and renewed nation-to-nation relations.

Your ongoing support in meeting these objectives is appreciated.

Sincerely,

John Yakabuski
Minister of Natural Resources and Forestry

c: Carmelo Notarbartolo, General Manager, Nawiinginokiima Forest Management Corporation

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