

**Ministry of Natural
Resources and Forestry**

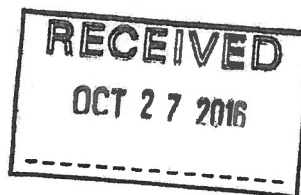
Office of the Minister

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**Ministère des Richesses
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OCT 21 2016

Mr. Grant Goodwin
Chair
Nawiinginokiima Forest Management Corporation
22 Peninsula Road
PO Box 1479
Marathon ON P0T 2E0

Dear Mr. Goodwin:

I am writing to you in your capacity as Chair of the Nawiinginokiima Forest Management Corporation (NFMC). Pursuant to the requirements of the Agencies and Appointments Directive, this letter sets out my expectations for the Nawiinginokiima Forest Management Corporation for the 2017/18 fiscal year. Thank you for your willingness to serve.

Ontario's board-governed agencies are vital partners in ensuring the delivery of high-quality services to Ontarians. The people of Ontario depend on you to provide leadership to your agency's board, management and staff. Together with your fellow board members, the people of Ontario rely on you to establish the goals, objectives and strategic direction for the agency consistent with your agency mandate, government policies and my directions, where appropriate.

As you know, pursuant to the *Ontario Forest Tenure Modernization Act, 2011*, your agency is mandated to:

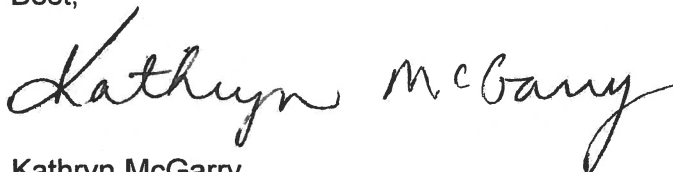
- manage Crown forests in a manner necessary to provide for and maintain the sustainability of Crown forests;
- provide for economic development opportunities for Indigenous people;
- manage its affairs to become a self-sustaining business entity and to optimize the value from Crown forest resources while recognizing the importance of local economic development;
- market, sell and enable access to a predictable and competitively-priced supply of Crown forest resources; and,
- carry out such other objects as may be prescribed by regulation made under the act.

A part of the Ministry of Natural Resources and Forestry's mandate is to support Ontario's forest industry by ensuring Crown forest resources are put to their best use in an economically, socially and environmentally sustainable fashion. To ensure that Ontario's public servants meet the government's commitment to Ontarians with confidence, I expect NFMC to focus on:

- sustainably managing the Big Pic and Pic River Forests;
- working with partners to transition the White River and Nagagami Forests to NFMC
 - to enable the transfer of the White River Forest Sustainable Forest Licence to the Corporation for 2017/18; and,
 - to support the transition of future forest management responsibilities for the Nagagami Forest, as applicable.
- marketing and selling wood through both negotiated and open market sales to generate sufficient revenue from operations to cover business activities and establish an operating reserve;
- establishing and actively engaging the committees outlined in Bylaw #1 (e.g., Advisory, Governance, Finance, etc.); and,
- implementing strategic initiatives that focus on local and First Nations economic development.

Your ongoing support in meeting the objectives is appreciated.

Best,



Kathryn McGarry
Minister of Natural Resources and Forestry